#### **OVERVIEW OF BUDGET**

DEPARTMENT: JOBS AND EMPLOYMENT SERVICES
DIRECTOR: BARBARA HALSEY, INTERIM DIRECTOR

BUDGET UNIT: SAC JOB

#### I. GENERAL PROGRAM STATEMENT

In 2002-03 the Jobs and Employment Services Department (JESD) was responsible for administration and operation of employment programs funded through the Workforce Investment Act Program (WIA) and the CalWORKs – Employment Services Program. The department receives funding from the Department of Labor (DOL) for programs operated under the WIA, and from the County's Human Service System (HSS) for the provision of services under the CalWORKS Program. On March 11, 2003, the Board Of Supervisors approved a structural reorganization of JESD with the transition of the CalWORKs Division from JESD into the Transitional Assistance Department (TAD). Also approved as part of the transition, the Board also approved a Memorandum of Understanding between HSS and JESD, providing reimbursement of staffing costs to JESD for staff performing Job Development and Job Placement functions in support of the CalWORKS Program. This action was effective February 25, 2003. This mid-year change is reflected in Column D of the "Analysis of 2003-04 Budget".

There are three primary funding streams under the Workforce Investment Act: Title I Adult funding, Dislocated Worker funding, and Youth Services funding. The primary mission of the Workforce Investment Act is to enhance the employment opportunities available for county residents by providing universal access to career/employment information, vocational skills training to increase the employability of customers, and placement services. All programs funded under this DOL funding source are performance based programs with specific goals related to the number of individuals assisted, placed, and retained in employment, as well as the amount of earnings gain achieved by customers completing training programs and obtaining employment.

All programs operated under the WIA are subject to the administrative oversight of the Workforce Investment Board. This Board consists of representatives from the Public and Private sector who have been appointed to serve by the Board of Supervisors. Programs implemented with WIA funding are carried out under contractual agreements with public/private schools, community-based organizations, and other government agencies.

WIA Services are made available to the public at 10 locations throughout San Bernardino County. The 10 locations make up the San Bernardino County One-Stop System. The JESD One-Stop Offices are known as the Employment Resource Centers (ERC's) of San Bernardino County. Four full service ERC's are located in Ontario, Victorville, Redlands, and San Bernardino. Satellite Centers are located in Hesperia, Fontana, Yucca Valley (Copper Mountain College), and San Bernardino Valley College. Administrative offices and an Employment Center are located in Colton, and the final site is a Business Resource Center located in Hesperia.

# II. BUDGET & WORKLOAD HISTORY

|                               | Actual<br>2001-02 |    | Budget<br>2002-03 | Estimated 2002-03 | Department<br>Request<br>2003-04 |
|-------------------------------|-------------------|----|-------------------|-------------------|----------------------------------|
| Total Appropriation           | 21,271,610        |    | 20,697,693        | 19,466,114        | 17,020,579                       |
| Total Revenue                 | 22,485,644        |    | 20,678,428        | 19,485,379        | 16,982,049                       |
| Fund Balance                  |                   |    | 19,265            |                   | 38,530                           |
| Budgeted Staffing             |                   |    | 133.0             |                   | 141.0                            |
| Workload Indicators           |                   |    |                   |                   |                                  |
| General Public*               | 27,035            |    | 26,439            | 25,539            | 28,093                           |
| Customers Receiving Services  | 6,523             |    | 5,561             | 5,372             | 4,566                            |
| Number of Participants Served | 33,558            | ** | 32,000            | 30,911            | 32,659                           |

<sup>\*</sup> Self service customers seeking available employment information.

The 2003-04 budgeted number of Customers Receiving Services is projected to decrease due to the decrease in funding levels.

<sup>\*\*</sup> Corrected

#### III. HIGHLIGHTS OF RECOMMENDED PROGRAM FUNDED ADJUSTMENTS

#### **STAFFING CHANGES**

Mid-year staffing changes show a net increase of 28.0 budgeted positions as a result of the structural reorganization of JESD.

Recommended program funded staffing changes show a net reduction of 20.0 budgeted positions. As part of the reorganization process and the development of the 2003-04 budget, JESD evaluated every position in its department. The result of this evaluation is the recommendation to delete 22.0 budgeted positions that were no longer needed and add 1.0 budgeted position for a long term contract employee assigned to the Workforce Investment Board that has not previously been budgeted. In addition, 1.0 Staff Analyst II budgeted position transferred from ED/PSG to assist with administering of WIA programs.

# **PROGRAM CHANGES**

None.

#### **OTHER CHANGES**

Funding Decreases: As a result of federal and state budgetary constraints 2002-03 funding was decreased by 1.2 million dollars. These constraints are anticipated to continue into 2003-04 and have a greater effect on funding. Therefore, for 2003-04 funding is projected to decrease approximately 4.2 million dollars.

#### IV. VACANT POSITION IMPACT

The department had a total of 1.0 vacant budgeted position. The breakdown of this position is as follows:

Vacant Budgeted Not In Recruitment 1.0 Slated for Deletion

Vacant Budgeted In Recruitment 0.0 Retain

Total Vacant 1.0

# **Vacant Position Restoration Request:**

The department has submitted a policy item for restoration of 1.0 vacant budgeted position that is slated for deletion. The County Administrative Office recommends Policy Item #1 which would restore the department's request of 1.0 vacant Employment Services Manager position for JESD. This restoration is being recommended because this position is necessary for the Job Development and Job Placement programs, and is fully funded by Federal Workforce Investment Act funds. In addition, this position was vacant due to a temporary assignment.

| CAO |      |                     |                   |   |
|-----|------|---------------------|-------------------|---|
| Rec | Item | Program             | Budgeted Staff    | Program Description                                   |
| х   | 1    | JESD-Job Placement  | 1.0               | The Employment Services Manager enhances the          |
|     |      | and Job Development | \$66,497          | employment opportunities available by providing       |
|     |      | ·                   | Revenue Supported | information, vocational skill training, and placement |
|     |      |                     |                   | services.   |

#### V. OTHER POLICY ITEMS

None.

# VI. FEE CHANGES

None.

**FUNCTION: Public Assistance** 

**ACTIVITY: Other Assistance** 

**DEPARTMENT: Jobs and Employment Services** 

**FUND: Special Revenue SAC JOB** 

# **ANALYSIS OF 2003-04 BUDGET**

|                         | A<br>2002-03<br>Year-End<br>Estimates | B<br>2002-03<br>Final Budget | C<br>Base Year<br>Adjustments | D<br>Mid-Year<br>Adjustments | B+C+D<br>E<br>Board<br>Approved<br>Base<br>Budget |
|-------------------------|---------------------------------------|------------------------------|-------------------------------|------------------------------|---|
| Appropriation           |                                       |                              |                               |                              |   |
| Salaries and Benefits   | 5,241,550                             | 6,150,063                    | 521,014                       | 1,496,036                    | 8,167,113   |
| Services and Supplies   | 1,671,608                             | 1,489,604                    | 3,897                         | 178,375                      | 1,671,876   |
| Central Computer        | 94,676                                | 79,873                       | (10,141)                      | -                            | 69,732  |
| Other Charges           | 11,359,444                            | 11,222,177                   | -                             | 150,000                      | 11,372,177  |
| Equipment               | 26,274                                | 30,000                       | -                             | -                            | 30,000  |
| Transfers               | 1,653,160                             | 1,850,842                    |                               |                              | 1,850,842   |
| Total Exp Authority     | 20,046,712                            | 20,822,559                   | 514,770                       | 1,824,411                    | 23,161,740  |
| Reimbursements          | (580,598)                             | (124,866)                    |                               | (2,000,000)                  | (2,124,866)                                       |
| Total Appropriation     | 19,466,114                            | 20,697,693                   | 514,770                       | (175,589)                    | 21,036,874  |
| Revenue                 |                                       |                              |                               |                              |   |
| State, Fed or Gov't Aid | 19,485,379                            | 20,678,428                   | 514,770                       | (175,589)                    | 21,017,609  |
| Other                   |                                       |                              |                               | <u> </u>                     |   |
| Total Revenue           | 19,485,379                            | 20,678,428                   | 514,770                       | (175,589)                    | 21,017,609  |
| Fund Balance            |                                       | 19,265                       | -                             | -                            | 19,265  |
| Budgeted Staffing       |                                       | 133.0                        | -                             | 28.0                         | 161.0   |

**DEPARTMENT: Jobs and Employment Services** 

FUND: Special Revenue SAC JOB

# ANALYSIS OF 2003-04 BUDGET

**FUNCTION: Public Assistance** 

**ACTIVITY: Other Assistance** 

|                         |                                     |   | E+F                              |                              | G+H   |                                      | I+J                              |
|-------------------------|-------------------------------------|---|----------------------------------|------------------------------|---|--------------------------------------|----------------------------------|
|                         | E                                   | F   | G                                | Н                            | I   | J                                    | K                                |
|                         | Board<br>Approved<br>Base<br>Budget | Recommended<br>Program<br>Funded<br>Adjustments | 2003-04<br>Department<br>Request | Vacant<br>Position<br>Impact | 2003-04<br>Proposed<br>Budget<br>(Adjusted) | Recommended<br>Vacant<br>Restoration | 2003-04<br>Recommended<br>Budget |
| Appropriation           |                                     |   |                                  |                              |   |                                      |                                  |
| Salaries and Benefits   | 8,167,113                           | (887,838)                                       | 7,279,275                        | (66,497)                     | 7,212,778                                   | 66,497                               | 7,279,275                        |
| Services and Supplies   | 1,671,876                           | (83,591)  | 1,588,285                        | -                            | 1,588,285                                   | -                                    | 1,588,285                        |
| Central Computer        | 69,732                              | 38,888  | 108,620                          | -                            | 108,620                                     | -                                    | 108,620                          |
| Other Charges           | 11,372,177                          | (3,409,836)                                     | 7,962,341                        | -                            | 7,962,341                                   | -                                    | 7,962,341                        |
| Equipment               | 30,000                              | -   | 30,000                           | -                            | 30,000                                      | -                                    | 30,000                           |
| Transfers               | 1,850,842                           | 368,022   | 2,218,864                        | <u> </u>                     | 2,218,864                                   |                                      | 2,218,864                        |
| Total Exp Authority     | 23,161,740                          | (3,974,355)                                     | 19,187,385                       | (66,497)                     | 19,120,888                                  | 66,497                               | 19,187,385                       |
| Reimbursements          | (2,124,866)                         | (41,940)  | (2,166,806)                      |                              | (2,166,806)                                 |                                      | (2,166,806)                      |
| Total Appropriation     | 21,036,874                          | (4,016,295)                                     | 17,020,579                       | (66,497)                     | 16,954,082                                  | 66,497                               | 17,020,579                       |
| Revenue                 |                                     |   |                                  |                              |   |                                      |                                  |
| State, Fed or Gov't Aid | 21,017,069                          | (4,197,020)                                     | 16,820,049                       | (66,497)                     | 16,753,552                                  | 66,497                               | 16,820,049                       |
| Other                   |                                     | 162,000   | 162,000                          |                              | 162,000                                     |                                      | 162,000                          |
| Total Revenue           | 21,017,069                          | (4,035,020)                                     | 16,982,049                       | (66,497)                     | 16,915,552                                  | 66,497                               | 16,982,049                       |
| Fund Balance            | 19,805                              | 18,725  | 38,530                           | -                            | 38,530                                      | -                                    | 38,530                           |
| Budgeted Staffing       | 161.0                               | (20.0)  | 141.0                            | (1.0)                        | 140.0                                       | 1.0                                  | 141.0                            |

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|   |   | Base Year Adjustments  |
|---|---|--|
| Salaries and Benefits   | 186,342<br>328,976<br>5,696<br>521,014  | MOU. Retirement. Risk Management Workers Comp.   |
| Services & Supplies   | 14,656<br>(10,759)<br>3,897   | Risk Management Liabilities. Incremental Change in EHAP.   |
| Central Computer  | (10,141)  |  |
| Total Base Year Appropriation   | 514,770   |  |
| Revenue   |   |  |
| State, Fed or Gov't Aid   | 514,770   | Reimbursements from the state to cover base year adjustments.  |
| Total Base Year Revenue   | 514,770   |  |
| Total Base Year Fund Balance  |   |  |
|   |   |  |
| Salaries and Benefits   | арр   | Mid-Year Adjustments  ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services ecialists and 2.0 Supervising Employment Services Specialists I.  |
| Salaries and Benefits   | app<br>Spe<br>(175,589) Net<br>tran   | ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services   |
| Salaries and Benefits  Services and Supplies  | app<br>Spe<br>(175,589) Net<br>tran<br>tran<br>1,496,036  | ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services icialists and 2.0 Supervising Employment Services Specialists I.  decrease of 2.0 positions that were blended between WIA and CalWORKs duties that sferred to TAD as a result of the action taken by the BOS on March 11, 2003 to   |
|   | app<br>Spe<br>(175,589) Net<br>tran<br>tran<br>1,496,036<br>178,375 Incr  | ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services scialists and 2.0 Supervising Employment Services Specialists I.  decrease of 2.0 positions that were blended between WIA and CalWORKs duties that sferred to TAD as a result of the action taken by the BOS on March 11, 2003 to sition the CalWORKs Division of JESD to TAD.  |
| Services and Supplies   | 1,496,036   178,375   Incr  | ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services scialists and 2.0 Supervising Employment Services Specialists I. decrease of 2.0 positions that were blended between WIA and CalWORKs duties that sferred to TAD as a result of the action taken by the BOS on March 11, 2003 to sition the CalWORKs Division of JESD to TAD.   |
| Services and Supplies<br>Other Charges  | 1,496,036   178,375   Incr  | ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services scialists and 2.0 Supervising Employment Services Specialists I.  decrease of 2.0 positions that were blended between WIA and CalWORKs duties that sferred to TAD as a result of the action taken by the BOS on March 11, 2003 to sition the CalWORKs Division of JESD to TAD.  ease in services and supplies to cover costs of TAD MOU.  The-Job Training for CalWORKs clients per TAD MOU.  |
| Services and Supplies<br>Other Charges<br>Reimbursements                                | app<br>Spe<br>(175,589) Net<br>tran<br>1,496,036<br>178,375 Incr<br>150,000 On-<br>(2,000,000) Rei<br>(175,589) | ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services scialists and 2.0 Supervising Employment Services Specialists I.  decrease of 2.0 positions that were blended between WIA and CalWORKs duties that sferred to TAD as a result of the action taken by the BOS on March 11, 2003 to sition the CalWORKs Division of JESD to TAD.  ease in services and supplies to cover costs of TAD MOU.  The-Job Training for CalWORKs clients per TAD MOU.  mbursements from TAD per MOU for salaries and administrative costs. |
| Services and Supplies Other Charges Reimbursements Total Mid-Year Appropriation         | app<br>Spe<br>(175,589) Net<br>tran<br>1,496,036<br>178,375 Incr<br>150,000 On-<br>(2,000,000) Rei<br>(175,589) | ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services scialists and 2.0 Supervising Employment Services Specialists I.  decrease of 2.0 positions that were blended between WIA and CalWORKs duties that sferred to TAD as a result of the action taken by the BOS on March 11, 2003 to sition the CalWORKs Division of JESD to TAD.  ease in services and supplies to cover costs of TAD MOU.  The-Job Training for CalWORKs clients per TAD MOU.  |
| Services and Supplies Other Charges Reimbursements Total Mid-Year Appropriation Revenue | app<br>Spe<br>(175,589) Net<br>tran<br>1,496,036<br>178,375 Incr<br>150,000 On-<br>(2,000,000) Rei<br>(175,589) | ease 30.0 budgeted staff to service MOU requirements between JESD and TAD roved by BOS on March 11, 2003. Positions include 28.0 Employment Services scialists and 2.0 Supervising Employment Services Specialists I.  decrease of 2.0 positions that were blended between WIA and CalWORKs duties that sferred to TAD as a result of the action taken by the BOS on March 11, 2003 to sition the CalWORKs Division of JESD to TAD.  ease in services and supplies to cover costs of TAD MOU.  The-Job Training for CalWORKs clients per TAD MOU.  mbursements from TAD per MOU for salaries and administrative costs. |

# Recommended Program Funded Adjustments

| Recommended Program Funded Adjustments |                   |  |  |  |  |  |
|--|-------------------|--|--|--|--|--|
| Salaries and Benefits                  | 58,920            | Increase 1.0 Staff Analyst II position transferred from ED/PSG to assist management with MIS operations and federal customer reporting requirements for WIA.                           |  |  |  |  |
|  | 44,847            | Increase 1.0 contract position for the Workforce Investment Board.   |  |  |  |  |
|  | (991,605)         | Decrease a total of 22.0 positions (10.0 budgeted positions and 4.0 PSE positions used in the former JTPA Program, and 8.0 other vacant unbudgeted positions).                         |  |  |  |  |
|  | (887,838)         |  |  |  |  |  |
| Services & Supplies                    | 330,000<br>25,000 | Panels, desks, phones, and other furniture for Rancho One-Stop opening.  Additional training needed to update staff on WIA regulations and procedures to improve service to customers. |  |  |  |  |
|  | 57,040<br>(2,873) | Increase in utility costs. Projected decrease in publications.   |  |  |  |  |
|  |                   | Projected decrease in purchase of non-inventoriable equipment.   |  |  |  |  |
|  |                   | GASB 34 Accounting Change (EHAP).  |  |  |  |  |
|  |                   | Estimated decrease in general office expense.  |  |  |  |  |
|  |                   | Estimated decrease in charges for courier & printing fees.  Decrease in COWCAP charges   |  |  |  |  |
|  |                   | Estimated decrease in ISD fees.  |  |  |  |  |
|  |                   | Projected decrease in other professional and specialized services charges.   |  |  |  |  |
|  |                   | Decrease in misc services and supplies due to decrease in WIA funding.   |  |  |  |  |
|  | (83,591)          |  |  |  |  |  |
| Central Computer                       | 38,888            |  |  |  |  |  |
| Other Charges                          | (3,409,836)       | Decrease projected in participant services due to anticipated decrease in WIA funding.   |  |  |  |  |
| Transfers                              | 61,963            | Increase in rent charges for Redlands One-Stop location.   |  |  |  |  |
|  | 506,879           | Rent charges for Rancho One-Stop and new Victorville One-Stop/Hesperia Resource Center.  |  |  |  |  |
|  | 55,990            | Increase in rents & leases for other locations.  |  |  |  |  |
|  | 23,057            | GASB 34 Accounting Change (EHAP).  Decrease in transfer to ED/PSG.   |  |  |  |  |
|  |                   | Decrease in HRO support for JESD.  |  |  |  |  |
|  |                   | Decrease in WIA administrative oversight cost.   |  |  |  |  |
|  |                   | Decrease in HSS administrative support cost.   |  |  |  |  |
|  | 368,022           |  |  |  |  |  |
| Reimbursements                         | (8.775)           | Increase in C-IV staff salary and benefits.  |  |  |  |  |
|  |                   | Rent reimbursements from ECD and RDA for space at 2nd and D St.  |  |  |  |  |
|  | (41,940)          |  |  |  |  |  |
| Total Appropriation                    | (4,016,295)       |  |  |  |  |  |
| Revenue                                |                   |  |  |  |  |  |
| State, Fed or Gov't Aid                | (4,197,020)       | Decrease in WIA reimbursements due to decrease in State funding.   |  |  |  |  |
| Other Revenue                          | 162,000           | Rent reimbursements from EDD, a One-Stop partner, for Rancho One-Stop.   |  |  |  |  |
| Total Revenue                          | (4,035,020)       |  |  |  |  |  |
| Fund Balance                           | 18,725            |  |  |  |  |  |
|  |                   |  |  |  |  |  |

# Vacant Position Impact Summary

| _   | Authorized         | Budgeted<br>Staffing | Salary and<br>Benefit<br>Amount | Revenue  | Fund<br>Balance |
|---|--------------------|----------------------|---------------------------------|----------|-----------------|
| Vacant Budgeted Not In Recruitment - Delete Vacant Budgeted In Recruitment - Retain | 1                  | 1.0                  | 66,497<br>-                     | 66,497   | -               |
| Total Vacant  | 1                  | 1.0                  | 66,497                          | 66,497   | -               |
| Recommended Restoration of Vacant Deleted   | 1                  | 1.0                  | 66,497                          | 66,497   | -               |
|   |                    | ition Impact<br>tail |                                 |          |                 |
|   | Position<br>Number | Budgeted<br>Staffing | Salary and<br>Benefit<br>Amount | Revenue  | Fund<br>Balance |
| Note: If position is seasonal indicate next to Classifi                             | cation (Seasonal - | May through Augu     | ıst)                            |          |                 |
| Vacant Budgeted Not In Recruitment  |                    |                      |                                 |          |                 |
| Subtotal Recommended - <b>Delete</b>  |                    | <u> </u>             | -                               |          | -               |
| Employment Services Manager   | 16289              | (1.0)                | (66,497)                        | (66,497) | -               |
| Subtotal Recommended - Retain   |                    | (1.0)                | (66,497)                        | (66,497) | -               |
| Total Slated for Deletion   |                    | (1.0)                | (66,497)                        | (66,497) | -               |
| Vacant Budgeted In Recruitment - Retain   |                    |                      |                                 |          |                 |
| Total in Recruitment Retain   |                    | -                    | -                               | -        | -               |

NOTE: If applicable, the vacant position will be bolded if included in the 30% Cost Reduction Plan not yet implemented. If applicable, the seasonal vacant position that is currently not filled will indicate which months they are needed.